

# Agenda Item

**Executive Board**

**1 August 2007**

**SD**



## Financial Strategy (2008 onwards)

### Summary

Attached to this report is the proposed Council's Financial Strategy for 2008 onwards. The purpose of the Strategy is to work out how the Council will structure and manage its finances over the next five years to ensure this fits with and supports the direction of the Council's objectives, particularly the Corporate Strategy, whilst maintaining balanced budgets.

Included within the Strategy is a five year Medium Term Financial Plan setting out in detail the assumptions and estimates involved in projecting the Council's finances forward. The medium term financial planning process has been in place for a number of years and is now an essential part of the budget setting process and provides a financial forecast of the likely costs and resources available to the Council giving an early warning of any estimated budget gaps.

Members need to be aware that there are uncertainties involved in any budget planning process and this becomes more difficult to predict as the period covered lengthens. These assumptions and risks are identified within the Strategy.

### Recommendation

**That the Executive Board recommend the adoption of the Financial Strategy (2008 onwards) attached to this report.**

#### a) Reasons for Recommendation

It is considered good practice in managing the finances of the Council to produce a Financial Strategy looking at the future direction of the Council's budgets. To consider the implications of spending plans and determine how resources will be allocated to reflect Council priorities. It is only by looking at the Council's budget over a longer period, that action can be taken that will influence the direction and shape of future service delivery.

#### b) Alternative Options

None considered

#### c) Risk Considerations

There are a number of risks associated with the Medium Term Financial Model contained within the Strategy in relation to assumptions that have been made. A prudent approach has been adopted in terms of future resources and although a comprehensive exercise was undertaken to assess future spending requirements additional demands not considered could arise.

#### d) Policy and Budgetary Considerations

These considerations are included within the Strategy.

**e) Date for Review of Decision**

The Strategy will be reviewed annually; the Medium Term Financial Model contained within the Strategy will be continuously reviewed.

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**Legal Implications**

There are no legal implications identified

**Financial Implications**

Details are included within the report.

**Consultation on Reports to the Executive**

This report has been considered by the Strategic Management Team and will be presented to the Corporate Overview.

**Background Papers**

- Finance Working papers
- Corporate Strategy and Business Plan
- Service Plans 2007/08 to 2010/11
- Government papers on Spending Review
- Treasury forecast on inflation
- Executive Board minutes
- Details from Devon County Council relating to pension contributions
- Information from Council's investment manager

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Simon Davey – Head of Finance  
Diccon Pearse – Corporate Director for Economy

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